FOR PUBLIC DISCLOSURE

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047 2024

Do not enter social security numbers on this form as it may be made public.

Open to Public Department of the Treasury Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service Inspection , 2024, and ending DECEMBER A For the 2024 calendar year, or tax year beginning JANUARY 9 , 20 24 D Employer identification number Check if applicable: C Name of organization Ohio River Foundation П Doing business as 31-1704768 Address change Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Name change (513) 460-3365 П Initial return PO Box 42460 П Final return/terminated City or town, state or province, country, and ZIP or foreign postal code Cincinnati, OH 45242 G Gross receipts \$ 548.020. Amended return H(a) is this a group return for subordinates? Yes X No F Name and address of principal officer: Application pending H(b) Are all subordinates included? Yes No Rich Cogen, PO Box 42460, Cincinnati, OH 45242 501(c) () (insert no.) 4947(a)(1) or 527 If "No," attach a list. See instructions. Tax-exempt status: X 501(c)(3) H(c) Group exemption number ohioriverfdn.org Form of organization: X Corporation Trust Association Other L Year of formation: 2000 M State of legal domicile: OH Part I Summary Briefly describe the organization's mission or most significant activities: To protect and improve the Ohio River and its watershed through advocacy, Activities & Governance habitat restoration, school education, and youth programs. Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. 2 Number of voting members of the governing body (Part VI, line 1a) 3 7 Number of independent voting members of the governing body (Part VI, line 1b) 4 23 Total number of individuals employed in calendar year 2024 (Part V, line 2a) 5 6 200 Total number of volunteers (estimate if necessary) Total unrelated business revenue from Part VIII, column (C), line 12 7a 0. Net unrelated business taxable income from Form 990-T, Part I, line 11 0. **Current Year** Contributions and grants (Part VIII, line 1h) . . 643,099 357,350. 8 Revenue 9 Program service revenue (Part VIII, line 2g) 64,991. 80,432 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . 1,899 5,326. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 11 4,655 -1,670. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 425,997 730.085 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . Benefits paid to or for members (Part IX, column (A), line 4) 14 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 360,921 437,964. Professional fundraising fees (Part IX, column (A), line 11e) 16a Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 108,006. 218,139. 17 18 Total expenses, Add lines 13-17 (must equal Part IX, column (A), line 25) 468,927. 656,103. 261,158. 19 Revenue less expenses. Subtract line 18 from line 12 -230,106. Beginning of Current Year End of Year Assets Balanc 20 Total assets (Part X, line 16) 548,003. 327,950. 21 Total liabilities (Part X, line 26) 11,172 21,225. 22 Net assets or fund balances. Subtract line 21 from line 20 536,831. 306,725. Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 09/25/2025 Sign Signature of officer Here Rich Cogen, Executive Director

Type or print name and title Preparer's name Preparer's signature Date Check ☐ if Paid self-employed P01981007 Emily Mitchell 09/25/2025 Preparer Firm's FIN 31-1683754 Locey Mitchell & Associates Ltd Firm's name Use Only Phone no. (513) 281-3333 4760 Red Bank Expressway, Suite 222, Cincinnati, May the IRS discuss this return with the preparer shown above? See instructions

____ Page **2**

| Part | · |
|------|---|
| | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: |
| | To protect and improve the Ohio River and its watershed through advocacy, |
| | habitat restoration, school education, and youth programs. |
| | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the |
| | prior Form 990 or 990-EZ? |
| 2 | If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program |
| 3 | |
| | |
| | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 328,330. including grants of \$ 0.) (Revenue \$ 38,380.) |
| | Conservation: The primary objective of our restoration and advocacy work is to |
| | drive significant improvements in the health of the Ohio River watershed and create |
| | climate change resilient habitats. Consistent with the ORF strategic plan, this |
| | involves developing and recommending priorities for the Organization's policy work, |
| | engaging our members and implementing restoration elements of the plan. We utilize a |
| | combination of strategies to help achieve a reduction in watershed pollution and |
| | restoration and protection of critical habitats. Our focus is government policies; |
| | private sector practices; and citizen engagement. |
| | private sector practices, and creazen engagement. |
| | |
| | |
| | |
| 4b | (Code:) (Expenses \$ 162,980. including grants of \$ 0.) (Revenue \$ 26,611.) |
| | Education: ORF's education programs are responsible for leading students and teachers |
| | in hands-on, enironmental education experiences. Through education programs, our |
| | professional educators use innovative teaching methods to engage students in real- |
| | world issues and scientific inquiry, exciting and encouraging them to take action |
| | to protect our natural resources. Student conservation leadership program activities |
| | during the summer further train student leaders from area high schools. Our river |
| | explorer field trips and first-in-the-nation mussels in the classroom experiences |
| | reach thousands of students each year in greater Cincinnati, Columbus and Lexington. |
| | |
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| | |
| | |
| 4c | (Code:) (Expenses \$55,022. including grants of \$0.) (Revenue \$0.) |
| | Communications: Communications activities market ORF, educate and engage the public, |
| | and mobilize support for organizational priorities and Ohio River watershed protection |
| | and restoration efforts. Communication tactics are to develop well-researched messages |
| | and deliver them through integrated channels, including: earned, paid or donated media; |
| | digital media, including the ORF website, social media, and outbound e-mails; |
| | and any other forms of direct or indirect communications with our members and the public |
| | at large. |
| | |
| | |
| | |
| | |
| | |
| 4d | , |
| | (Expenses \$ including grants of \$) (Revenue \$) |
| 4e | Total program service expenses 546,332. |

21

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|--------|--|-----|-----|------|
| Part | V Checklist of Required Schedules | | | |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | | Yes | No |
| • | complete Schedule A | 1 | × | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | × | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | _ | | |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) | 3 | | × |
| 7 | election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | | × |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | × |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | × |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | × |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III | 8 | | × |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | × |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> | 10 | | × |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X, as applicable. | 10 | | ^ |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | | × |
| b | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | × |
| С | Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | × |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If</i> "Yes," <i>complete Schedule D, Part IX</i> | 11d | | × |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | × |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11f | | × |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| b | Schedule D, Parts XI and XII | 12a | × | |
| b | "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | × |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | × |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | × |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate | | | |
| 15 | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | × |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> | 15 | | × |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV. | 16 | | × |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 17 | | × |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> | 18 | × | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? | | | |
| 00- | If "Yes," complete Schedule G, Part III | 19 | | × |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | 1 | × |

If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

20b

| Part | Checklist of Required Schedules (continued) | | | |
|----------|--|-----------|-----|--|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | Yes | No |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | × |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated | | | |
| | employees? If "Yes," complete Schedule J | 23 | | × |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | | | |
| | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | | × |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | ^ |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | × |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior | | | |
| | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | OFh | | |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | 25b | | × |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | × |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee | | | |
| | member, or to a 35% controlled entity (including an employee thereof) or family member of any of these | | | |
| 00 | persons? If "Yes," complete Schedule L, Part III | 27 | | × |
| 28 | Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions). | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," complete Schedule L, Part IV | 28a | | × |
| | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | × |
| С | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV | 00- | | × |
| 29 | Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M | 28c 29 | | × |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified | | | |
| 21 | conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | | × |
| 31 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," | 31 | | <u> </u> |
| | complete Schedule N, Part II | 32 | | × |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i> | 33 | | × |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, | 30 | | |
| | or IV, and Part V, line 1 | 34 | | × |
| 35a b | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | × |
| | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i> | 36 | | × |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | | × |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O | 38 | × | |
| Part | · · · · · · · · · · · · · · · · · · · | • | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | Yes | |
| 1a | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 1 | | 163 | 140 |
| b | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0 | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 10 | | |

| Part | V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | Yes | No | | | | | | | | |
|------------|--|----------|-----|----|--|--|--|--|--|--|--|--|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 23 | | | | | | | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . | 2b | × | | | | | | | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | × | | | | | | | | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O . | 3b | | | | | | | | | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, | | | | | | | | | | | |
| | a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | × | | | | | | | | |
| b | If "Yes," enter the name of the foreign country | | | | | | | | | | | |
| 5 0 | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | 50 | | × | | | | | | | | |
| 5a b | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5a 5b | | × | | | | | | | | |
| C | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | | | | | | | | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | 5c | | | | | | | | | | |
| | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | × | | | | | | | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | | | | | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | | | | | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | | | | | | | | | |
| | and services provided to the payor? | 7a | | × | | | | | | | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | | | | | | | | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | | | | | | | | | |
| | required to file Form 8282? | 7c | | × | | | | | | | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | 7. | | | | | | | | | | |
| e f | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . | 7e 7f | | × | | | | | | | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | | | | | | | | | |
| 9 h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 79 7h | | | | | | | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | | | | | | | | | |
| | sponsoring organization have excess business holdings at any time during the year? | 8 | | | | | | | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | | | | | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | | | | | | | | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | | | | | | | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | | | | | | | | |
| a | Initiation fees and capital contributions included on Part VIII, line 12 | - | | | | | | | | | | |
| b 11 | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b Section 501(c)(12) organizations. Enter: | - | | | | | | | | | | |
| а | Gross income from members or shareholders | | | | | | | | | | | |
| b | Gross income from other sources. (Do not net amounts due or paid to other sources | - | | | | | | | | | | |
| | against amounts due or received from them.) | | | | | | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | | | | | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | | | | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | | | | | | | | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | | | | | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | | | | | | | | | |
| С | the organization is licensed to issue qualified health plans | | | | | | | | | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | × | | | | | | | | |
| b | If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> . | 14b | | | | | | | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | | | | | | | | | |
| | excess parachute payment(s) during the year? | 15 | | | | | | | | | | |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | | | | | | | | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | | | | | | | | | |
| | If "Yes," complete Form 4720, Schedule O. | | | | | | | | | | | |
| 17 | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person, engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 49532 | | | | | | | | | | | |
| | that would result in the imposition of an excise tax under section 4951, 4952, or 4953? | 17 | | | | | | | | | | |
| | ii 100, complete i diffi 0000. | | | | | | | | | | | |

Form 990 (2024) Page **6**

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Part VI

Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year . . . 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 × Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, trustees, or key employees to a management company or other person? . 3 × Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 X 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 × Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a × Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b × Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a × 8b × Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O 9 × Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No **10a** Did the organization have local chapters, branches, or affiliates? 10a × If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a × **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* 12a × Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b × Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c X 13 13 × Did the organization have a written document retention and destruction policy? 14 × 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a × 15b × If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a × b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website X Upon request Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records. 20 Rich Cogen, PO Box 42460, Cincinnati, OH 45242 (513)460-3365

Form 990 (2024) Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

See the instructions for the order in which to list the persons above.

| _ creat the bax in right of gamzation has | i airy rolato | u 0.9 | u | | 0 | OPC | ,,,,,,, | acou arry current | omoor, an ootor, | or tractice. |
|---|--|--------------------------------------|----------------|----------------------|----------------------|-----|-------------|---|---|--|
| (A) Name and title | (B) Average hours per week (list any hours for related organizations below dotted line) | (do n box, office or direct | ot ch unles | Pos neck ss pe | c) sition more | | one n an | (D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E) Reportable compensation from related | (F) Estimated amount of other compensation from the organization and related organizations |
| (1) Rich Cogen | 40.00 | | | | | ed | | | | |
| Executive Director | 10.00 | | | × | | | | 99,609. | 0. | 36,000. |
| (2) John Bloch President | 1.00 | × | | × | | | | 0. | 0. | 0. |
| (3) Sarah Molly | 1.00 | | | | | | | Ü. | · · | 0. |
| Vice President | 1 | × | | × | | | | 0. | 0. | 0. |
| (4) Kevin Jones | 1.00 | | | | | | | | | |
| Trustee | | × | | | | | | 0. | 0. | 0. |
| (5) Nicole Voss | 1.00 | | | | | | | | | |
| Trustee | | × | | | | | | 0. | 0. | 0. |
| (6) Alaina Pratt | 1.00 | | | | | | | | | |
| Trustee | | × | | | | | | 0. | 0. | 0. |
| (7) Andy Kolesar Trustee | 1.00 | × | | | | | | 0. | 0. | 0. |
| (8) Tom Sperber Trustee | 1.00 | × | | | | | | 0. | 0. | 0. |
| (9) | | | | | | | | | | |
| (10) | | | | | | | | | | |
| (11) | | | | | | | | | | |
| (12) | | - | | | | | | | | |
| (13) | | | | | | | | | | |
| (14) | | - | | | | | | | | |
| | | | | | | | | | | |

| Part | VII Section A. Officers, Directors, | Trustees, | Key I | Em | plo | yee | s, an | d F | lighest Compe | nsated | Emplo | yees (| continued) | |
|---------|---|---|--------------------------------|-----------------------|---------------|--------------|---------------------------------|--------|---|--|-------------------|---------------------|---|--|
| | | | | | | C) | | | | | | | | |
| | (A) Name and title | (B) Average hours | box, | unles | neck ss pe | rson | e than o is both or/trust | an | (D) Reportable compensation | (E) Report compen | able sation | 0 | (F) ted amount f other | |
| | | per week (list any hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | from the organization (W-2/ 1099-MISC/ 1099-NEC) | from re organizatio 1099-N 1099-N | ns (W-2/ 1ISC/ | fro organ | pensation om the ization and organizations | |
| (15) | | | - | | | | | | | | | | | |
| (16) | | | - | | | | | | | | | | | |
| (17) | | | | | | | | | | | | | | |
| (18) | | | | | | | | | | | | | | |
| (19) | | | - | | | | | | | | | | | |
| (20) | | | | | | | | | | | | | | |
| (21) | | | | | | | | | | | | | | |
| (22) | | | | | | | | | | | | | | |
| (23) | | | | | | | | | | | | | | |
| (24) | | | | | | | | | | | | | | |
| (25) | | | - | | | | | | | | | | | |
| 1b c | Subtotal | VII. Section | n A | | | | | | 99,609. | | 0. | | 36,000. | |
| d | Total (add lines 1b and 1c) | | | | iel | ted | above | | 99,609. | e than \$1 | 0. | of | 36,000. | |
| | reportable compensation from the organi | | | | | | | | THE TOOLIVE THE | - Indir ¢1 | | | Yes No | |
| 3 | Did the organization list any former of employee on line 1a? <i>If "Yes," complete s</i> | | | | | | | - | loyee, or highes | - | | 3 | Y X | |
| 4 | For any individual listed on line 1a, is the organization and related organizations individual | greater th | | | | | | | | | | | × | |
| 5 | Did any person listed on line 1a receive of for services rendered to the organization | | | | | | | | | tion or inc | | | × | |
| Sect | on B. Independent Contractors | | | | | | | | | | | | | |
| 1 | Complete this table for your five high compensation from the organization. Rep | | | | | | | | | | | | | |
| | (A) Name and business add | Iress | | | | | | | (B) Description of serv | rices | (| (C) Compensation | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 2 | Total number of independent contractor received more than \$100,000 of compens | • | - | | | | ted to | th | nose listed abov | e) who | | | | |

Part VIII Statement of Revenue Check if Schedule O contain

| ı are | <u> </u> | Check if Schedule O contains a respon | nse or note to an | y line in this Pa | urt VIII | | \sqcap |
|---|----------|--|-------------------|----------------------|--|--------------------------------------|--|
| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512–514 |
| S, | 1a | Federated campaigns 1a | | | | | |
| Contributions, Gifts, Grants, and Other Similar Amounts | b | Membership dues 1b | | | | | |
| G m | С | Fundraising events 1c | 38,772. | | | | |
| fts, r A | d | Related organizations 1d | | | | | |
| Gir | е | Government grants (contributions) 1e | 85,000. | | | | |
| ns, Sir | f | All other contributions, gifts, grants, | | | | | |
| ıtio er (| | and similar amounts not included above 1f | 233,578. | | | | |
| ibu | g | Noncash contributions included in | | | | | |
| ntr nd (| | lines 1a–1f 1g | \$ | | | | |
| Cc | h | Total. Add lines 1a-1f | | 357,350. | | | |
| | | | Business Code | | | | |
| ice | 2a | Government contract | 541900 | 38,380. | 38,380. | 0. | 0. |
| e le | b | River explorer program | 611600 | 16,618. | 16,618. | 0. | 0. |
| Program Service Revenue | С | Mussels in the classroom | 611600 | 3,900. | 3,900. | 0. | 0. |
| ameve | d | Other programs | 611600 | 6,093. | 6,093. | 0. | 0. |
| ogr R | е | | | | | | |
| Pro | f | All other program service revenue | | | | | |
| | g | Total. Add lines 2a-2f | | 64,991. | | | |
| | 3 | Investment income (including dividend | | | | | |
| | | other similar amounts) | L | 5,326. | 0. | 0. | 5,326. |
| | 4 | Income from investment of tax-exempt be | ond proceeds | | | | |
| | 5 | Royalties | | | | | |
| | | (i) Real | (ii) Personal | | | | |
| | 6a | Gross rents 6a | | | | | |
| | b | Less: rental expenses 6b | | | | | |
| | С | Rental income or (loss) 6c | | | | | |
| | d | Net rental income or (loss) | | | | | |
| | 7a | Gross amount from (i) Securities | (ii) Other | | | | |
| | | sales of assets | | | | | |
| | _ | other than inventory 7a | | | | | |
| ne | b | Less: cost or other basis | | | | | |
| evenue | | and sales expenses . 7b | | | | | |
| Re | | Gain or (loss) | | | | | |
| er | | Net gain or (loss) | | | | | |
| Other | 8a | Gross income from fundraising | | | | | |
|) | | events (not including \$ 38,772. of contributions reported on line | | | | | |
| | | | 100 252 | | | | |
| | L | | 120,353. | | | | |
| | | Less: direct expenses 8b Net income or (loss) from fundraising eve | 122,023. | -1,670. | | 0 | 1 670 |
| | | Gross income from gaming | ents | -1,070. | | 0. | -1,670. |
| | Ju | activities. See Part IV, line 19 . 9a | | | | | |
| | h | Less: direct expenses 9b | | | | | |
| | | Net income or (loss) from gaming activiti | 200 | | | | |
| | | Gross sales of inventory, less | 63 | | | | |
| | | returns and allowances 10a | | | | | |
| | b | Less: cost of goods sold 10b | | | | | |
| | C | Net income or (loss) from sales of invent | | | | | |
| <u>σ</u> | | The state of the s | Business Code | | | | |
| out | 11a | | | | | | |
| nue | b | | | | | | |
| Miscellaneous Revenue | c | | | | | | |
| Sca | d | All other revenue | | | | | |
| Ξ | e | Total. Add lines 11a–11d | | | | | |
| | 12 | Total revenue. See instructions | | 425,997. | 64,991. | 0. | 3,656. |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (**D**) Fundraising expenses Do not include amounts reported on lines 6b. 7b. (A) Total expenses Program service expenses Management and general expenses 8b, 9b, and 10b of Part VIII. Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 2 individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 135,609. 99,636. 11,071. 24,902. 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages 256,639. 233,095. 14,413. 9,131. Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits 9 24,181. 18,746. 1,013. 4,422. 21,535. 10 Payroll taxes 18,212. 1,401. 1,922. 11 Fees for services (nonemployees): Management Legal Accounting 11,871. 8,324. 3,547. 0. Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.) 0. 1,201. 4,729. 3,528. 12 Advertising and promotion 777. 0. 777. 0. 13 7,574. 2,334. 5,240. 0. Office expenses 14 Information technology 12,126. 11,802. 295. 29. 15 Occupancy 16 33,730. 31,572. 2,158. 17 0. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings . 20 21 Payments to affiliates 22 Depreciation, depletion, and amortization . 23 798. 0. 798. 0. Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) 0. a Supplies 116,474. 114,462. 2,012. 0. 24,314. 2,604. 21,710. Event costs (not direct fundraising) c Professional development 687. 429. 258. 0. Storage and equipment rental 4,434. 3,475. 494. 465. All other expenses 625. 440. 220. -35. 25 **Total functional expenses.** Add lines 1 through 24e 656,103. 546,332. 68,935. 40,836. Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here [if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

| | | Check if Schedule O contains a response or note to any line in this Par | tX | | 🗆 |
|-----------------------------|----------|---|---------------------------------|----------|-----------------------|
| | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash—non-interest-bearing | 253,950. | 1 | 291,602. |
| | 2 | Savings and temporary cash investments | 201,998. | 2 | |
| | 3 | Pledges and grants receivable, net | 91,805. | 3 | 36,250. |
| | 4 | Accounts receivable, net | | 4 | |
| | 5 | Loans and other receivables from any current or former officer, director, | | | |
| | | trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | | controlled entity or family member of any of these persons | | 5 | |
| | 6 | Loans and other receivables from other disqualified persons (as defined | | | |
| | | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) | | 6 | |
| ts | 7 | Notes and loans receivable, net | | 7 | |
| Assets | 8 | Inventories for sale or use | | 8 | |
| Ŕ | 9 | Prepaid expenses and deferred charges | | 9 | |
| | 10a | Land, buildings, and equipment: cost or other | | | |
| | | basis. Complete Part VI of Schedule D 10a | | | |
| | b | Less: accumulated depreciation 10b | | 10c | |
| | 11 | Investments—publicly traded securities | | 11 | 98. |
| | 12 | Investments—other securities. See Part IV, line 11 | | 12 | |
| | 13 | Investments—program-related. See Part IV, line 11 | | 13 | |
| | 14 | Intangible assets | 0.50 | 14 | |
| | 15 | Other assets. See Part IV, line 11 | 250. | 15 | 207.050 |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 33) | 548,003. | 16 | 327,950. |
| | 17 | Accounts payable and accrued expenses | 11,172. | 17 18 | 21,225. |
| | 18 19 | Grants payable | | 19 | |
| | 20 | Deferred revenue | | 20 | |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D. | | 21 | |
| 'n | 22 | Loans and other payables to any current or former officer, director, | | 21 | |
| Ę | | trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| Liabilities | | controlled entity or family member of any of these persons | | 22 | |
| Ë | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, payables to related third | | | |
| | | parties, and other liabilities not included on lines 17-24). Complete Part X | | | |
| | | of Schedule D | | 25 | |
| | 26 | Total liabilities. Add lines 17 through 25 | 11,172. | 26 | 21,225. |
| Net Assets or Fund Balances | | Organizations that follow FASB ASC 958, check here ⊠ and complete lines 27, 28, 32, and 33. | | | |
| Ī | 27 | Net assets without donor restrictions | 120,287. | 27 | 84,826. |
| B | 28 | Net assets with donor restrictions | 416,544. | 28 | 221,899. |
| P I | | Organizations that do not follow FASB ASC 958, check here | · | | |
| 丘 | | and complete lines 29 through 33. | | | |
| S O | 29 | Capital stock or trust principal, or current funds | | 29 | |
| set | 30 | Paid-in or capital surplus, or land, building, or equipment fund | | 30 | |
| As | 31 | Retained earnings, endowment, accumulated income, or other funds . | | 31 | |
| et | 32 | Total net assets or fund balances | 536,831. | 32 | 306,725. |
| Z | 33 | Total liabilities and net assets/fund balances | 548,003. | 33 | 327,950. |
| | | PEV 00/03/25 PPO | | | Form 990 (2024 |

Form 990 (2024) Page **12**

| FOIIII 9 | 90 (2024) | | | | Pa | ıge ı∠ |
|----------|--|--------|------|------|-------|---------------|
| Par | t XI Reconciliation of Net Assets | | | | - | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 4: | 25,9 | 97. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | 6. | 56,1 | .03. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | -2 | 30,1 | 06. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | | 5 | 36,8 | 31. |
| 5 | Net unrealized gains (losses) on investments | 5 | | | | |
| 6 | Donated services and use of facilities | 6 | | | | |
| 7 | Investment expenses | 7 | | | | |
| 8 | Prior period adjustments | 8 | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | |
| | 32, column (B)) | 10 | | 3 | 06,7 | 25. |
| Part | XII Financial Statements and Reporting | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | X |
| | | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: ☐ Cash ☐ Accrual ☐ Other modified of | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," e. | xplain | on | | | |
| | Schedule O. | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | × |
| | If "Yes," check a box below to indicate whether the financial statements for the year were con | npiled | l or | | | |
| | reviewed on a separate basis, consolidated basis, or both. | | | | | |
| | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | × | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were aud | ited o | n a | | | |
| | separate basis, consolidated basis, or both. | | | | | |
| | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ov | ersigh | t of | | | |
| | the audit, review, or compilation of its financial statements and selection of an independent account | ant? | | 2c | × | |
| | If the organization changed either its oversight process or selection process during the tax year, e | xplain | on | | | |
| | Schedule O. | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set for | rth in | the | | | |
| | Uniform Guidance, 2 C.F.R. Part 200, Subpart F? | | | 3a | | × |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not und | dergo | the | | | |
| | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a | | | 3b | | |
| | DEV 00/02/05 DDO | | | Гаил | . 000 | (2024) |

REV 09/03/25 PRO Form **990** (2024)

SCHEDULE A (Form 990)

Public Charity Status and Public Support

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

Employer identification number

Go to www.irs.gov/Form990 for instructions and the latest information.

Ohio River Foundation 31-1704768 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) ☐ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33¹/₃% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12a, Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving а the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) d that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV. Sections A and D. and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations . . Provide the following information about the supported organization(s). (iii) Type of organization (i) Name of supported organization (ii) EIN (iv) Is the organization (vi) Amount of (v) Amount of monetary (described on lines 1-10 listed in your governing support (see other support (see above (see instructions)) document? instructions) instructions) Yes No (A) (B) (C) (D) (E) **Total**

Page 2

Schedule A (Form 990) 2024 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) **(b)** 2021 (c) 2022 (d) 2023 (a) 2020 **(e)** 2024 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . 357,350. 1,793,981. 174,471. 265,612. 353,449. 643,099. Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge **Total.** Add lines 1 through 3 4 174,471. 353,449. 643,099. 265,612. 357,350. 1,793,981. 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 449,280. **Public support.** Subtract line 5 from line 4 1,344,701. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2020 **(b)** 2021 (c) 2022 (d) 2023 (e) 2024 (f) Total 174,471. 265,612. 353,449. 357,350.1,793,981. 7 Amounts from line 4 643,099. Gross income from interest, dividends, 8 payments received on securities loans, rents, royalties, and income from similar sources 1,899. 5,326. 7,225. Net income from unrelated business 9 activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 1,635. 1,635. **Total support.** Add lines 7 through 10 11 1,802,841. Gross receipts from related activities, etc. (see instructions) 12 222,476. 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f)) 74.59 % 14 Public support percentage from 2023 Schedule A, Part II, line 14 15 331/3% support test - 2024. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this 331/3% support test - 2023. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2024. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in

| Private found | latio | n. | f th | ne (| orga | ani | zatior | า did | not | che | eck | а | box | on | line | 13, | 16a, | 16b | , 17a | or | 17b, | ch | eck | this | box | and | see | |
|----------------|-------|----|------|------|------|-----|--------|-------|-----|-----|-----|---|-----|----|------|-----|------|-----|-------|----|------|----|-----|------|-----|-----|-----|--|
| instructions . | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

Schedule A (Form 990) 2024

18

Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Secti | on A. Public Support | | | • | · | , | |
|-------------|--|----------|-----------------|-----------------|---------------------------------------|-----------------|----------------|
| Calen | dar year (or fiscal year beginning in) | (a) 2020 | (b) 2021 | (c) 2022 | (d) 2023 | (e) 2024 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise | | | | | | |
| | sold or services performed, or facilities furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid | | | | | | |
| | to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and 3 | | | | | | |
| | received from disqualified persons . | | | | | | |
| b | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified | | | | | | |
| | persons that exceed the greater of \$5,000 | | | | | | |
| | or 1% of the amount on line 13 for the year | | | | | | |
| C | Add lines 7a and 7b | | | | | | |
| 8 | line 6.) | | | | | | |
| Sacti | on B. Total Support | | | | | | |
| | dar year (or fiscal year beginning in) | (a) 2020 | (b) 2021 | (c) 2022 | (d) 2023 | (e) 2024 | (f) Total |
| 9 | Amounts from line 6 | (a) 2020 | (D) 2021 | (6) 2022 | (u) 2023 | (6) 2024 | (i) iolai |
| 10a | Gross income from interest, dividends, | | | | | | |
| ioa | payments received on securities loans, rents, | | | | | | |
| | royalties, and income from similar sources | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| - | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included on line 10b, whether | | | | | | |
| | or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | |
| | and 12.) | | | | | | |
| 14 | First 5 years. If the Form 990 is for the | • | | | - | | |
| <u> </u> | organization, check this box and stop he | | | | | | |
| | on C. Computation of Public Suppor | | | 10 | | 45 | 0/ |
| 15 | Public support percentage for 2024 (line 8 | | • | | | 15 | % |
| 16 Secti | Public support percentage from 2023 Sci on D. Computation of Investment In | | | | | 16 | % |
| 17 | Investment income percentage for 2024 (| | | ny line 13 colu | ımn (f)) | 17 | % |
| 18 | Investment income percentage for 2024 (| | | - | | 18 | / 0 |
| 19a | 33 ¹ / ₃ % support tests—2024. If the organ | | | | | | |
| 130 | 17 is not more than 331/3%, check this box | | | | | | |
| b | 331/3% support tests—2023. If the organiz | | - | - | | _ | _ |
| | line 18 is not more than 331/3%, check this | | | | | | |
| 20 | Private foundation. If the organization di | | _ | · · | · · · · · · · · · · · · · · · · · · · | | _ |

Part IV **Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Se

| | on A. All Supporting Organizations | | Yes | No |
|-----|---|----------|-----|----|
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). | 2 | | |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below. | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. | 3b | | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3c | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below. | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | 4b | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. | 4c | | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). | 5a | | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| С | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5c | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI . | 6 | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990). | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990). | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI . | 9a | | |
| b | Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI</i> . | 9a 9b | | |
| С | Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i> | 9c | | |
| 10a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below. | 10a | | |

10b

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

determine whether the organization had excess business holdings.)

| Part | Supporting Organizations (continued) | | | |
|------------------|--|------------|----------------------|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| а | 11c below, the governing body of a supported organization? | 110 | | |
| h | A family member of a person described on line 11a above? | 11a 11b | | |
| | A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c,</i> | 110 | | |
| Ŭ | provide detail in Part VI . | 11c | | |
| Section | on B. Type I Supporting Organizations | 1110 | l | |
| | | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. | 2 | | |
| Section | on C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). | 1 | | |
| Section | on D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. | 3 | | |
| Section | on E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see | nstru | ction | s). |
| a b c 2 | ☐ The organization satisfied the Activities Test. Complete line 2 below. ☐ The organization is the parent of each of its supported organizations. Complete line 3 below. ☐ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity Activities Test. Answer lines 2a and 2b below. | (see in | struct Yes | |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. | 2b | | |
| 3 a | Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No," provide details in Part VI.</i> | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

| Part | V Type III Non-Functionally Integrated 509(a)(3) Supporting Org | gani | zations | | | | | | |
|------|--|--------|----------------------------|-------------------------------------|--|--|--|--|--|
| 1 | \square Check here if the organization satisfied the Integral Part Test as a qualifying | g tru | st on Nov. 20, 1970 (expla | ain in Part VI). See | | | | | |
| | instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. | | | | | | | | |
| Sect | on A-Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) | | | | | |
| 1 | Net short-term capital gain | 1 | | | | | | | |
| 2 | Recoveries of prior-year distributions | 2 | | | | | | | |
| 3 | Other gross income (see instructions) | 3 | | | | | | | |
| 4 | Add lines 1 through 3. | 4 | | | | | | | |
| 5 | Depreciation and depletion | 5 | | | | | | | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | | | | | | |
| 7 | Other expenses (see instructions) | 7 | | | | | | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | | | | | | |
| Sect | on B-Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) | | | | | |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | | | | | | |
| а | Average monthly value of securities | 1a | | | | | | | |
| b | Average monthly cash balances | 1b | | | | | | | |
| С | Fair market value of other non-exempt-use assets | 1c | | | | | | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | | | | | | |
| е | Discount claimed for blockage or other factors (explain in detail in Part VI): | | | | | | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | | | | | | |
| 3 | Subtract line 2 from line 1d. | 3 | | | | | | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | | | | | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | | | | | | |
| 6 | Multiply line 5 by 0.035. | 6 | | | | | | | |
| 7 | Recoveries of prior-year distributions | 7 | | | | | | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | | | | | | |
| Sect | on C-Distributable Amount | | | Current Year | | | | | |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | | | | | | |
| 2 | Enter 0.85 of line 1. | 2 | | | | | | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | | | | | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | | | | | | |
| 5 | Income tax imposed in prior year | 5 | | | | | | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | | | | | | |
| | emergency temporary reduction (see instructions). | 6 | | | | | | | |
| 7 | Check here if the current year is the organization's first as a non-functional | ally i | ntegrated Type III suppor | ting organization | | | | | |
| | (see instructions) | • | | | | | | | |

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D-Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 1 1 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3 Administrative expenses paid to accomplish exempt purposes of supported organizations 4 Amounts paid to acquire exempt-use assets 4 5 5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) Other distributions (describe in Part VI). See instructions. 6 6 7 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 8 Distributable amount for 2024 from Section C, line 6 9 9 10 10 Line 8 amount divided by line 9 amount (iii) (ii) **Underdistributions Distributable** Section E—Distribution Allocations (see instructions) **Excess Distributions** Pre-2024 Amount for 2024 Distributable amount for 2024 from Section C, line 6 2 Underdistributions, if any, for years prior to 2024 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2024 **a** From 2019 From 2020 **c** From 2021 **d** From 2022 From 2023 Total of lines 3a through 3e Applied to underdistributions of prior years Applied to 2024 distributable amount Carryover from 2019 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2024 from 4 Section D, line 7: Applied to underdistributions of prior years Applied to 2024 distributable amount Remainder. Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2024, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2024. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2025. Add lines 3j and 4c. Breakdown of line 7: Excess from 2020 . . . Excess from 2021 . . . Excess from 2022 . . . Excess from 2023 . . .

Excess from 2024 . . .

Schedule A (Form 990) 2024 Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part Part VI III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) Pt II Ln 10: Other Income Part II, Line 10 Description: Miscellaneous revenue 2023: 1635.

Schedule B (Form 990)

(Rev. December 2024) Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

Ohio River Foundation 31-1704768 Organization type (check one): Filers of: Section: Form 990 or 990-EZ × 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF ☐ 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation ☐ 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization
Ohio River Foundation

Employer identification number
31-1704768

| Part I | Contributors (see instructions). Use duplicate copies of | Part I if additional space is i | needed. |
|------------|--|---------------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$85,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$25,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$10,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$25,000. | Person X Payroll Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | · | \$28,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6 | | \$30,000. | Person X Payroll |

Name of organization
Ohio River Foundation

Employer identification number
31-1704768

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. | | | | | | |
|------------|--|----------------------------|---|--|--|--|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | | |
| 7 | | \$25,000. | Person X Payroll Complete Part II for noncash contributions.) | | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | | |
| | | \$ | Person | | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | | |
| | | \$ | Person | | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | | |
| | | \$ | Person | | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | | |
| | | \$ | Person | | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | | |
| | | \$ | Person | | | | |

Name of organization

Chio River Foundation

Employer identification number
31-1704768

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (a) No. (c) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** (See instructions.) Part I (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (d) (b) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.)

Name of organization

Employer identification number

| Ohio Ri | iver Foundation | | | 31 | -1704768 | | |
|---------------------------|---|---|---|--|--|--|--|
| Part III | Exclusively religious, charitable, etc., (10) that total more than \$1,000 for the the following line entry. For organizations contributions of \$1,000 or less for the year. | e year from any one s completing Part III ear. (Enter this inform | e contributor. (I, enter the total mation once. Se | scribed in sec Complete colun of exclusively r | tion 501(c)(7), (8), or nns (a) through (e) and religious, charitable, etc., | | |
| (a) Na | Use duplicate copies of Part III if addition | nal space is needed | d. | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of g | gift | (d) Descript | ion of how gift is held | | |
| | | | | | | | |
| | | | | | | | |
| | | (e) Transfer | of gift | | | | |
| | Transferee's name, address, and Z | | | ship of transfer | or to transferee | | |
| | Transieree's name, address, and Z | 1174 | Nelation | ship of transier | or to transieree | | |
| | | | | | | | |
| | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of g | gift | (d) Descript | ion of how gift is held | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| - | () 7 | | | | | | |
| | | (e) Transfer | of gift | | | | |
| - | Transferee's name, address, and Z | IP + 4 | Relation | ship of transfer | or to transferee | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| (a) No. from | (b) Purpose of gift | (c) Use of c | rift | (d) Descript | ion of how gift is held | | |
| Part I | (b) I dipose oi giit | (c) Use of gift | | (a) Becomp | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | (e) Transfer | of gift | | | | |
| | Transferee's name, address, and Z | | | ship of transfer | or to transferee | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of g | gift | (d) Descript | ion of how gift is held | | |
| | | | | | | | |
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| | | | | | | | |
| | (e) Transfer of gift | | | | | | |
| | Tunnafarrallaria | | | alaim after f | | | |
| - | Transferee's name, address, and Z | IP + 4 | Relation | ship of transfer | or to transferee | | |
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SCHEDULE D (Form 990)

(Rev. December 2024)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

| Name o | f the organization | | Employer identification number |
|--------|---|---|--|
| Ohi | River Foundation | | 31-1704768 |
| | Organizations Maintaining Donor Advi | ised Funds or Other Similar Fund | |
| | Complete if the organization answered " | | |
| | Complete if the organization answered | (a) Donor advised funds | (b) Funds and other accounts |
| | - | (a) Donor advised lunds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | Aggregate value of grants from (during year) . | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor a | advisors in writing that the assets held | d in donor advised |
| | funds are the organization's property, subject to the | | |
| 6 | Did the organization inform all grantees, donors, an | | |
| - | only for charitable purposes and not for the benefit | | |
| | | | |
| _ | | | · · · · · · □ Yes □ No |
| Par | Conservation Easements | | |
| | Complete if the organization answered " | | |
| 1 | Purpose(s) of conservation easements held by the o | organization (check all that apply). | |
| | ☐ Preservation of land for public use (for example, recre | eation or education) \square Preservation c | of a historically important land area |
| | Protection of natural habitat | | of a certified historic structure |
| | ☐ Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization he | ld a qualified conservation contribution | n in the form of a conservation |
| _ | easement on the last day of the tax year. | ra a quamica concentation continuation | Held at the End of the Tax Year |
| | | | |
| а | | | |
| b | Total acreage restricted by conservation easements | | |
| С | Number of conservation easements on a certified h | | |
| d | Number of conservation easements included on lin | | I not |
| | on a historic structure listed in the National Register | r | · 2d |
| 3 | Number of conservation easements modified, trans | nsferred, released, extinguished, or to | erminated by |
| | the organization during the tax year | | |
| 4 | Number of states where property subject to conser | | |
| 5 | Does the organization have a written policy regard | | |
| • | violations, and enforcement of the conservation eas | | |
| 6 | Staff and volunteer hours devoted to monitoring, | | - |
| U | = | | = |
| _ | | | |
| 7 | Amount of expenses incurred in monitoring, in | | = |
| | 3 , | | Ψ |
| 8 | Does each conservation easement reported on line | 2d above satisfy the requirements of s | section 170(h)(4)(B) |
| | (i) and section 170(h)(4)(B)(ii)? | | · · · · · 🗌 Yes 🗌 No |
| 9 | In Part XIII, describe how the organization reports of | conservation easements in its revenue | and expense statement and balance |
| | sheet, and include, if applicable, the text of the foot | inote to the organization's financial sta | atements that describes the |
| | organization's accounting for conservation easeme | nts. | |
| Part | III Organizations Maintaining Collections | of Art Historical Treasures or | Other Similar Assets |
| · are | Complete if the organization answered " | | Other Chimar Accosts |
| 10 | If the organization elected, as permitted under FAS | | us statement and balance sheet works |
| 1a | • • | • | |
| | of art, historical treasures, or other similar assets | | |
| _ | service, provide in Part XIII the text of the footnote | | |
| b | If the organization elected, as permitted under FAS | · | |
| | art, historical treasures, or other similar assets held | | search in furtherance of public service, |
| | provide the following amounts relating to these item | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | \$ |
| | (ii) Assets included in Form 990, Part X | | \$ |
| 2 | If the organization received or held works of art, | | |
| _ | following amounts required to be reported under FA | | assets for infancial gain, provide the |
| | • | | * |
| а | Revenue included on Form 990, Part VIII, line 1 . | | |
| b | Assets included in Form 990, Part X | | \$ |

| Part | Organizations Maintaining Coll | ections of Art, I | istorical | i reasures, | , or Otr | ner Similar Ass | ets (cont | ınuea) |
|------|--|---------------------------------------|----------------|---------------------------|-----------|-----------------------|--------------|-----------|
| 3 | Using the organization's acquisition, access collection items (check all that apply). | ssion, and other re | cords, che | ck any of the | e follow | ing that make sig | gnificant us | se of its |
| а | ☐ Public exhibition | | d 🗌 Loar | or exchang | e progra | am | | |
| b | ☐ Scholarly research | | e 🗌 Othe | er | | | | |
| С | ☐ Preservation for future generations | | | | | | | |
| 4 | Provide a description of the organization's XIII. | collections and e | kplain how | they further | the orga | anization's exem | pt purpose | in Part |
| 5 | During the year, did the organization solicit assets to be sold to raise funds rather than | | | | | | ☐ Yes [| □No |
| Part | V Escrow and Custodial Arrange | ments | | | | | | |
| | Complete if the organization answays 990, Part X, line 21. | | | | | • | ount on F | orm |
| 1a | Is the organization an agent, trustee, custo included on Form 990, Part X? | | | | | | ☐ Yes [| □ No |
| b | If "Yes," explain the arrangement in Part XII | I and complete th | e following | table. | | Am | nount | |
| С | Beginning balance | | | | 1c | | | |
| d | Additions during the year | | | | 1d | | | |
| е | Distributions during the year | | | | 1e | | | |
| f | Ending balance | | | | 1f | | | |
| 2a | Did the organization include an amount on | Form 990, Part X, | line 21, for | escrow or cu | ustodial | account liability? | ☐ Yes | ☐ No |
| b | If "Yes," explain the arrangement in Part XII | I. Check here if th | e explanation | on has been | provide | d in Part XIII . | | |
| Par | V Endowment Funds | | | | | | | |
| | Complete if the organization answ | wered "Yes" on I | Form 990, | Part IV, line | e 10. | | | |
| | (a) | Current year (b | Prior year | (c) Two year | s back | (d) Three years back | (e) Four yea | ars back |
| 1a | Beginning of year balance | | | | | | | |
| b | Contributions | | | | | | | |
| С | Net investment earnings, gains, and losses | | | | | | | |
| d | Grants or scholarships | | | | | | | |
| е | Other expenditures for facilities and programs | | | | | | | |
| f | Administrative expenses | | | | | | | |
| g | End of year balance | | | | | | | |
| 2 | Provide the estimated percentage of the cu | rrent year end bal | ance (line 1 | g, column (a |)) held a | s: | • | |
| а | · | % | • | | •• | | | |
| b | Permanent endowment % | | | | | | | |
| С | Term endowment % | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c sh | ould equal 100%. | | | | | | |
| 3a | Are there endowment funds not in the pos | session of the org | anization th | nat are held | and adr | ninistered for the | | |
| | organization by: | | | | | | Ye | s No |
| | (i) Unrelated organizations? | | | | | | 3a(i) | |
| | (ii) Related organizations? | | | | | | 3a(ii) | |
| b | If "Yes" on line 3a(ii), are the related organize | zations listed as re | quired on S | Schedule R? | | | 3b | |
| 4 | Describe in Part XIII the intended uses of the | e organization's e | ndowment | funds. | | | | |
| Part | VI Land, Buildings, and Equipmen | t | | | | | | |
| | Complete if the organization answ | wered "Yes" on I | Form 990, | Part IV, line | e 11a. S | See Form 990, F | Part X, line | e 10. |
| | Description of property | (a) Cost or other bas (investment) | 1 ' ' | or other basis (other) | | ccumulated preciation | (d) Book va | alue |
| 1a | Land | | | | | | | |
| b | Buildings | | | | | | | |
| С | Leasehold improvements | | | | | | | |
| d | Equipment | | | | | | | |
| е | Other | | | | | | | |
| | Add lines 1a through 1e. (Column (d) must e | qual Form 990, Pa | art X, line 10 | Oc, column (E | 3)) | | | |

| Part VII | Investments – Other Securities | m 000 Dort IV lin | o 11b Coo Form | OOO Dort V line 10 |
|----------------|---|---------------------|--------------------|---|
| | Complete if the organization answered "Yes" on For (a) Description of security or category | (b) Book value | | i 990, Part X, iine i∠. hod of valuation: |
| | (including name of security) | (b) Book value | , , , | of-year market value |
| (1) Financial | derivatives | | | |
| (2) Closely h | eld equity interests | | | |
| (3) Other | | | | |
| (A) | | | | |
| (B) | | | | |
| (C) | | | | |
| (D) | | | | |
| (E) | | | | |
| (F) | | | | |
| (G) | | | | |
| (H) | mn (b) must equal Form 990, Part X, line 12, col. (B)) | | | |
| Part VIII | Investments—Program Related | | | |
| Part VIII | Complete if the organization answered "Yes" on For | m 990 Part IV lin | e 11c See Form | 990 Part X line 13 |
| | (a) Description of investment | (b) Book value | | hod of valuation: |
| | (a) Description of investment | (b) Book value | | of-year market value |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| Total. (Colui | mn (b) must equal Form 990, Part X, line 13, col. (B)) | | | |
| Part IX | Other Assets | | | |
| | Complete if the organization answered "Yes" on For | m 990, Part IV, lir | e 11d. See Form | |
| | (a) Description | | | (b) Book value |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) (5) | | | | |
| (5) (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| | mn (b) must equal Form 990, Part X, line 15, col. (B)) | | | |
| Part X | Other Liabilities | | | |
| | Complete if the organization answered "Yes" on For | m 990, Part IV, lir | ie 11e or 11f. See | e Form 990, Part X, |
| | line 25. | | | |
| 1. | (a) Description of liability | | | (b) Book value |
| (1) Federal in | ncome taxes | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| <u>(7)</u> | | | | |
| (8) | | | | |
| (9) | (1) | | | |
| | · · · · · · · · · · · · · · · · · · · | | | |
| | uncertain tax positions. In Part XIII, provide the text of the footnotes is liability for uncertain tax positions under FASB ASC 740. Check | | | |

| Part | XI Reconciliation of Revenue per Audited Financial Stateme | ents | With Revenue per | Retu | 'n |
|-----------|---|-------------|--------------------------|----------|-----------------------|
| | Complete if the organization answered "Yes" on Form 990, F | ⊃art I | V, line 12a. | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 548,020. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| а | Net unrealized gains (losses) on investments | 2a | | | |
| b | Donated services and use of facilities | 2b | | | |
| С | Recoveries of prior year grants | 2c | | | |
| d | Other (Describe in Part XIII.) | 2d | 122,023. | | |
| е | Add lines 2a through 2d | | | 2e | 122,023. |
| 3 | Subtract line 2e from line 1 | | | 3 | 425,997. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIII.) | 4b | | | |
| С | Add lines 4a and 4b | | | 4c | |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line | | | 5 | 425,997. |
| Part | | | | er Ret | turn |
| | Complete if the organization answered "Yes" on Form 990, F | Part I | V, line 12a. | | |
| 1 | | | | 1 | 778,126. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | ı | | |
| а | Donated services and use of facilities | 2a | | | |
| b | Prior year adjustments | 2b | | | |
| С | Other losses | 2c | | | |
| d | Other (Describe in Part XIII.) | 2d | 122,023. | | |
| е | Add lines 2a through 2d | | | 2e | 122,023. |
| 3 | Subtract line 2e from line 1 | | | 3 | 656,103. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | - | |
| b | Other (Describe in Part XIII.) | 4b | | | |
| C | | | | 4c | CFC 102 |
| 5 Part | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line Supplemental Information | | | 5 | 656,103. |
| | le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | 1 4 · P | art IV lines 1h and 2h | · Part | V line 4: Part X line |
| | t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part | | | | |
| _, . a. | , And the fact of | | orido arry additional in | | |
| D+ V | I, Line 2d: Fundraising expenses, netted against r | | oue in the tax | ~~ | ····· |
| PU A | 1, line 20: Fundraising expenses, nected against 1 | C V CI | iue III che cax | TELU | LL 11 • |
| D+ Y | | | | | |
| I C 21 | II line 2d: Direct fundraiging netted against rev | | e in the tay re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
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| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | eturn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | turn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | eturn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | eturn | |
| | II, Line 2d: Direct fundraising netted against rev | renue | e in the tax re | eturn | |

| | m 990) (Rev. 12-2024) | Page |
|-----------|--------------------------|---------------|
| Part XIII | Supplemental Information | n (continued) |
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SCHEDULE G (Form 990) (Rev. December 2024)

Department of the Treasury Internal Revenue Service **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19; or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

| Name of the organization | | | | | Employer identifi | cation number | |
|--|---------------------|---------------|--|-----------------------------------|---|---|--|
| Ohio River Foundation | | | | | 31-1704768 | | |
| Part I Fundraising Activities Form 990-EZ filers are | | | | vered "Yes" on F | orm 990, Part IV, | line 17. | |
| 1 Indicate whether the organizat | ion raised funds | through any | y of the follo | owing activities. Cl | neck all that apply. | | |
| a Mail solicitations | | e [| | ion of nongovernm | _ | | |
| b Internet and email solicitati | ons | f [| | ion of government | - | | |
| c Phone solicitations | g | | | | | | |
| d In-person solicitations | | | | | | | |
| 2a Did the organization have a wi or key employees listed in Fori | | | | | | . – – | |
| b If "Yes," list the 10 highest pa | • | - | | • | ~ | | |
| compensated at least \$5,000 k | | | uraisers) pi | disuant to agreem | ents under which th | ie iuriuraiser is to be | |
| | o, mo organizani | | | | | | |
| | | (***) D: 1 (| | | (v) Amount paid to | | |
| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | custody | ndraiser have or control of butions? | (iv) Gross receipts from activity | (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization | |
| | | Yes | No | | ., | | |
| 1 | | | | | | | |
| 2 | | | | | | | |
| 3 | | | | | | | |
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| 9 | | | | | | | |
| 10 | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| 3 List all states in which the org | janization is regis | stered or lic | censed to s | solicit contributions | s or has been notifi | ed it is exempt from | |
| registration or licensing. | | | | | | | |
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Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

| | | | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events | | | |
|-----------------|--|--|---|---|---|---|--|--|--|
| | | | Cincinnati Coffee Festival (event type) | Wild & Scenic Film Festival (event type) | None (total number) | (add col. (a) through col. (c)) | | | |
| ne | | | (====== | (======== | (************************************** | | | | |
| Revenue | 1 | Gross receipts | 143,050. | 16,075. | | 159,125. | | | |
| н | 2 | | 26,575. | 12,197. | | 38,772. | | | |
| | 3 | Gross income (line 1 minus line 2) | 116,475. | 3,878. | | 120,353. | | | |
| | 4 | Cash prizes | | | | | | | |
| | 5 | Noncash prizes | | | | | | | |
| enses | 6 | Rent/facility costs | 43,954. | 625. | | 44,579. | | | |
| Direct Expenses | 7 | Food and beverages | | | | | | | |
| Direc | 8 | Entertainment | | | | | | | |
| | 9 | Other direct expenses . | 67,542. | 9,902. | | 77,444. | | | |
| | 10 | Direct expense summary. Ad | ld lines 4 through 9 in c | olumn (d) | | 122,023. | | | |
| | 11 | Net income summary. Subtra | | olumn (d) | | -1,670. | | | |
| Pa | rt II | Gaming. Complete if the \$15,000 on Form 990-E2 | | ered "Yes" on Form s | 990, Part IV, line 19, | or reported more than | | | |
| ηne | | | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c)) | | | |
| Revenue | | | | | | | | | |
| <u>ш</u> | 1 | Gross revenue | | | | | | | |
| ses | 2 | Cash prizes | | | | <u> </u> | | | |
| Direct Expenses | 3 | Noncash prizes | | | | | | | |
| Direct | 4 | Rent/facility costs | | | | | | | |
| | 5 | Other direct expenses . | | | | | | | |
| | 6 | Volunteer labor | ☐ Yes% ☐ No | ☐ Yes% ☐ No | ☐ Yes% ☐ No | | | | |
| | 7 | Direct expense summary. Ad | ld lines 2 through 5 in c | olumn (d) | | | | | |
| | 8 | Net gaming income summary | y. Subtract line 7 from li | ne 1, column (d) | | | | | |
| | 9 Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? | | | | | | | | |
| | 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? b If "Yes," explain: | | | | | | | | |

BAA

| 11 | Does the organization conduct gaming activities with nonmembers? |
|---------|---|
| 12 | Is the organization a grantor, beneficiary, or trustee of a trust; or a member of a partnership or other entity formed to administer charitable gaming? |
| 13 | Indicate the percentage of gaming activity conducted in: |
| а | The organization's facility |
| b | An outside facility |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books and records: |
| | Name |
| | Address |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue? |
| b | If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount of gaming revenue retained by the third party \$ |
| С | If "Yes," enter the name and address of the third party: |
| | Name |
| | Address |
| 16 | Gaming manager information: |
| | Name |
| | Gaming manager compensation \$ |
| | Description of services provided |
| | □ Director/officer □ Employee □ Independent contractor |
| 17 a | Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? |
| b | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year |
| Part | Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. |
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Page 3

Schedule G (Form 990) (Rev. 12-2024)

SCHEDULE O (Form 990)

(Rev. December 2024)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

| Name of the organization | Employer identification number |
|---|--------------------------------|
| Ohio River Foundation | 31-1704768 |
| Pt VI, Line 12c: Board members and employees are required to report | conflicts |
| of interest to the board. | |
| Pt VI, Line 15a: The Executive Director's compensation is approved | at the discretion |
| of the Board of Trustees based on comparative data from similar siz | |
| nonprofits and the Executive Director's performance. | ca conscivación |
| Pt VI, Line 19: The governing documents, conflict of interest, and | financial |
| statements are available upon public request. | |
| | is of assounting |
| Pt XII, Line 1: The Organization changed from the modified cash bas | |
| used last year to the accrual basis of accounting in the current ye | |
| were no restatements of beginning assets in order to make this tran | sition and |
| thus there is no financial statement impact related to this change. | |
| Pt VI, Line 11b: The Organization circulates an electronic version | of the 990 |
| to all board members prior to it being filed. | |
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3115

(Rev. December 2022)
Department of the Treasury
Internal Revenue Service

Application for Change in Accounting Method

Go to www.irs.gov/Form3115 for instructions and the latest information.

OMB No. 1545-2070

Attachment Sequence No. **315**

| Name of filer (name of parent corporation if a consolidated group) (see instructions) | | | | Identification number (see instructions) $31-1704768$ | | | |
|---|--|---|----------------------|--|------------------|--|--|
| | | | | business activity code number (see instruc | ctions) | | |
| Ohio Ri | ver Foundation | | | 611600 | | | |
| | et, and room or suite no. If a P.O. box, se | ee the instructions. | | of change begins (MM/DD/YYYY) 01/0 | 1/2024 | | |
| PO Box | 42460 | | | of change ends (MM/DD/YYYY) 12/3 | | | |
| City or town, s | state, and ZIP code | | Name of o | contact person (see instructions) | | | |
| Cincinn | ati OH 45242 | | Rich | Cogen | | | |
| Name of appli | icant(s) (if different than filer) and identific | cation number(s) (see instructions) | | Contact person's teleph | none number | | |
| Does the fi | ler want to receive a copy of the | e change in method of accour | ntina letter rulina | or other correspondence | | | |
| | | | | ons | ′es ⊠ No | | |
| | cant is a member of a consolida | | | | | | |
| If Form 28 | 48, Power of Attorney and Decl | | | structions for when Form 2848 is | | | |
| check this | box | | | | 🗀 | | |
| Check the | box to indicate the type of ap | pplicant. | Check the | e appropriate box to indicate th | ie type | | |
| ☐ Individu | ual | ☐ Cooperative (Sec. 1381) | | nting method change being req | uested. | | |
| ☐ Corpor | | ☐ Partnership | See instru | | | | |
| _ | ed foreign corporation (Sec. 957) | _ | | ciation or Amortization | | | |
| | corporation (Sec. 904(d)(2)(E)) | Insurance co. (Sec. 816(a | · — | cial Products and/or Financial Act | ivities of | | |
| _ | ed personal service | Insurance co. (Sec. 831) | | cial Institutions | | | |
| - | ation (Sec. 448(d)(2)) | Other (specify): | X Other | (specify): ge from modified cash | | | |
| | t organization. Enter | | | | | | |
| | ection: 501(c)3 corp | | | ccrual method axpayer must provide all informatio | | | |
| this Form 3 The taxp | 115 (including its instructions), an ayer must attach all applicable | d (2) any other relevant informa statements requested through | ition, even if not s | s includes (1) all relevant informatio specifically requested on Form 311 | | | |
| | Information for Automatic | · · | | | Vac Na | | |
| | | | | imber ("DCN") for the request | | | |
| | | | | plished by the IRS. If the request change and a citation of the IF | | | |
| | dance providing the automatic of | | | change and a challen of the h | | | |
| | | | (5) DCN | i: (6) DCN: | | | |
| (7) [| DCN: 124 (2) DCN: DCN: (8) DCN: | (9) DCN: (10) DCN: | (11) DCN | i: (12) DCN: | | | |
| b Oth | er Description: | | | | | | |
| 2 Do | any of the eligibility rules restri | ict the applicant from filing the | he requested ch | nange using the automatic chan | ge | | |
| pro | cedures (see instructions)? If "Y | es," attach an explanation | | | . X | | |
| | | | | rm and (b) by the List of Automa | | | |
| | anges under which the applican | | | | . × | | |
| | te: Complete Part II and Part IV | | A through E, if ap | pplicable. | | | |
| Part II | Information for All Reques | | | | Yes No | | |
| | · · · · · · · · · · · · · · · · · · · | , | 0 0 | the trade or business to which t | | | |
| • | uested change relates, or (b) ter | | | change under Regulations sections | . X | | |
| | 81(c)(4)-1(d)(1) or 1.381(c)(5)-1(d | | | | . X | | |
| | No," go to line 6a. | ,,(.,, | | | | | |
| | res," the applicant cannot file a | Form 3115 for this change. S | ee instructions. | | | | |
| | Under penalties of perjury, I declare | that I have examined this application | , including accompa | anying schedules and statements, and to | the best of my | | |
| Sign | knowledge and belief, the application contains all the relevant facts relating to the application, and it is true, correct, and complete. Decla preparer (other than applicant) is based on all information of which preparer has any knowledge. | | | | . Declaration of | | |
| Here | Signature of filer (and spouse, if joint re | · | Date | Name and title (print or type) | | | |
| | | | | Rich Cogen Executive | Director | | |
| Prepare | | | Preparer's si | ignature | Date | | |
| (other than | Emily Mitchell | | | 0 | 9/25/2025 | | |
| filer/applicant | t) Firm's name Locey Mitc | chell & Associates L | td | | | | |

BAA

Form 3115 (Rev. 12-2022) Page 2 Part II Information for All Requests (continued) No Yes 6a Does the applicant (or any present or former consolidated group in which the applicant was a member during the applicable tax year(s)) have any federal income tax return(s) under examination (see instructions)? X If "No," go to line 7a. b Is the method of accounting the applicant is requesting to change an issue under consideration (with respect to either the applicant or any present or former consolidated group in which the applicant was a member during the Enter the name and telephone number of the examining agent and the tax year(s) under examination. Telephone number Tax year(s) d Has a copy of this Form 3115 been provided to the examining agent identified on line 6c? X 7a Does audit protection apply to the applicant's requested change in method of accounting? See instructions . . . If "No," attach an explanation. **b** If "Yes," check the applicable box and attach the required statement. ☐ 120 day: Date examination ended ★ Not under exam 3-month window ☐ Negative adjustment ☐ CAP: Date member joined group _____ Method not before director ☐ Audit protection at end of exam ☐ Other 8a Does the applicant (or any present or former consolidated group in which the applicant was a member during the × applicable tax year(s)) have any federal income tax return(s) before Appeals and/or a federal court? If "No," go to line 9. b Is the method of accounting the applicant is requesting to change an issue under consideration by Appeals and/or a federal court (for either the applicant or any present or former consolidated group in which the applicant was a If "Yes," attach an explanation. ${f c}$ If "Yes," enter the name of the (check the box) $\ \ \square$ Appeals officer and/or $\ \ \square$ counsel for the government, telephone number, and the tax year(s) before Appeals and/or a federal court. Telephone number Has a copy of this Form 3115 been provided to the Appeals officer and/or counsel for the government identified If the applicant answered "Yes" to line 6a and/or 8a with respect to any present or former consolidated group, attach a statement that provides each parent corporation's (a) name, (b) identification number, (c) address, and (d) tax year(s) during which the applicant was a member that is under examination, before an Appeals office, and/or before a federal court. If for federal income tax purposes, the applicant is either an entity (including a limited liability company) treated as 10 a partnership or an S corporation, is it requesting a change from a method of accounting that is an issue under consideration in an examination, before Appeals, or before a federal court, with respect to a federal income tax 11a Has the applicant, its predecessor, or a related party requested or made (under either an automatic or non-automatic change procedure) a change in method of accounting within any of the 5 tax years ending with the X If "No," go to line 12. b If "Yes," for each trade or business, attach a description of each requested change in method of accounting (including the tax year of change) and state whether the applicant received consent. c If any application was withdrawn, not perfected, or denied, or if a Consent Agreement granting a change was not signed and returned to the IRS, or the change was not made or not made in the requested year of change, attach an explanation. 12 Does the applicant, its predecessor, or a related party currently have pending any request (including any × concurrently filed request) for a private letter ruling, change in method of accounting, or technical advice? . . . If "Yes," for each request attach a statement providing (a) the name(s) of the taxpayer, (b) identification number(s), (c) the type of request (private letter ruling, change in method of accounting, or technical advice), and (d) the specific issue(s) in the request(s). Is the applicant requesting to change its **overall** method of accounting? × 13

If "Yes," complete Schedule A on page 4 of the form.

| Form 3115 (Rev. 12-2022) Page | | | | | |
|-------------------------------|--|-----|----|--|--|
| Part | Information for All Requests (continued) | Yes | No | | |
| 14 a b c d | If the applicant is either (i) not changing its overall method of accounting, or (ii) changing its overall method of accounting and changing to a special method of accounting for one or more items, attach a detailed and complete description for each of the following (see instructions): The item(s) being changed. The applicant's present method for the item(s) being changed. The applicant's proposed method for the item(s) being changed. The applicant's present overall method of accounting (cash, accrual, or hybrid). Attach a detailed and complete description of the applicant's trade(s) or business(es). See section 446(d). If the applicant has more than one trade or business, as defined in Regulations section 1.446-1(d), describe (i) whether each trade or business is accounted for separately; (ii) the goods and services provided by each trade or business and any other types of activities engaged in that generate gross income; (iii) the overall method of accounting for each trade or business; and (iv) which trade or business is requesting to change its accounting method as part of this application or a separate application. Note: If you are requesting an automatic method change, see the instructions to see if you are required to complete lines 16a–16c. Attach a full explanation of the legal basis supporting the proposed method for the item being changed. Include a detailed and complete description of the facts that explains how the law specifically applies to the applicant's situation and that demonstrates that the applicant is authorized to use the proposed method. | Yes | No | | |
| b | Include all authority (statutes, regulations, published rulings, court cases, etc.) supporting the proposed method. | | | | |
| c | Include either a discussion of the contrary authorities or a statement that no contrary authority exists. | | | | |
| 17 | Will the proposed method of accounting be used for the applicant's books and records and financial statements? | | | | |
| | For insurance companies, see the instructions | × | | | |
| 18 | If "No," attach an explanation. Does the applicant request a conference with the IRS National Office if the IRS National Office proposes an | | | | |
| | adverse response? | | × | | |
| 19a | If the applicant is changing to either the overall cash method, an overall accrual method, or is changing its method of accounting for any property subject to section 263A, any long-term contract subject to section 460 (see 19b), or inventories subject to section 471 or 474, enter the applicant's gross receipts for the 3 tax years preceding the tax year of change. 1st preceding year ended: yr. 2023 yr. 2021 \$ 896, 337. \$ 521, 304. \$ 321, 929. | | | | |
| b | If the applicant is changing its method of accounting for any long-term contract subject to section 460, in addition | | | | |
| | to completing 19a, enter the applicant's gross receipts for the 4th tax year preceding the tax year of change: | | | | |
| | 4th preceding year ended: mo yr \$ | | | | |
| Part | III Information for Non-Automatic Change Request | Yes | No | | |
| 20 | Is the applicant's requested change described in any revenue procedure, revenue ruling, notice, regulation, or | | - | | |
| | other published guidance as an automatic change request? | | | | |
| | If "Yes," attach an explanation describing why the applicant is submitting its request under the non-automatic change procedures. | | | | |
| 21 | Attach a copy of all documents related to the proposed change (see instructions). | | | | |
| 22 | Attach a statement of the applicant's reasons for the proposed change. | | | | |
| 23 | If the applicant is a member of a consolidated group for the year of change, do all other members of the | | | | |
| | consolidated group use the proposed method of accounting for the item being changed? | | | | |
| 04- | If "No," attach an explanation. | | | | |
| 24a b | Enter the amount of user fee attached to this application (see instructions) \$ | | | | |
| | in the applicant qualified for a reduced door fee, attach the required information of certification (see instructions). | | | | |

Form 3115 (Rev. 12-2022) Page 4 Part IV Section 481(a) Adjustment Yes No Does published guidance require the applicant (or permit the applicant and the applicant is electing) to implement X If "Yes," attach an explanation and do not complete lines 26, 27, 28, and 29 below. 26 Enter the section 481(a) adjustment. Indicate whether the adjustment is an increase (+) or a decrease (-) in 0. Attach a summary of the computation and an explanation of the methodology used to determine the section 481(a) adjustment. If it is based on more than one component, show the computation for each component. If the applicant waived any deductions with respect to the method of accounting pursuant to Regulations section 1.59A-3(c)(6)(i), include a summary of the waived deductions. If more than one applicant is applying for the method change on the application, attach a list of the (a) name, (b) identification number, and (c) the amount of the section 481(a) adjustment attributable to each applicant. 27 Is the applicant required to take into account in the year of change any remaining portion of a section 481(a) adjustment from a prior change (see instructions)? If "Yes," enter the amount. \$ _____ 28 Is the applicant making an election to take the entire amount of the adjustment into account in the tax year of change? If "Yes," check the box for the applicable elective provision used to make the election (see instructions). \$50,000 de minimis election Eligible acquisition transaction election 29 Is any part of the section 481(a) adjustment attributable to transactions between members of an affiliated group, a × consolidated group, a controlled group, or other related parties? If "Yes," attach an explanation. Schedule A-Change in Overall Method of Accounting (If Schedule A applies, Part I below must be completed.) Change in Overall Method (see instructions) Check the appropriate boxes below to indicate the applicant's present and proposed methods of accounting. Present method: Cash Accrual X Accrual Proposed method: ☐ Cash ☐ Hybrid (attach description) Enter the following amounts as of the close of the tax year preceding the year of change. If none, state "None." Also, attach a statement providing a breakdown of the amounts entered on lines 2a through 2g. Amount None Income received or reported before it was earned (such as advanced payments). Attach a description of None None None Supplies on hand previously deducted and/or not previously reported None Inventory on hand previously deducted and/or not previously reported. Complete Schedule D, Part II ... None Other amounts (specify). Attach a description of the item and the legal basis for its inclusion in the calculation of the section 481(a) adjustment. None Net section 481(a) adjustment (Combine lines 2a-2g.) Indicate whether the adjustment is an increase (+) or decrease (-) in income. Also enter the net amount of this section 481(a) adjustment amount on Part IV, 0. Is the applicant also requesting the recurring item exception under section 461(h)(3)? X No Attach copies of the profit and loss statement (Schedule F (Form 1040) for farmers) and the balance sheet, if applicable, as of the close of the tax year preceding the year of change. Also attach a statement specifying the accounting method used when preparing the balance sheet. If books of account are not kept, attach a copy of the business schedules submitted with the federal income tax return or other return (such as tax-exempt organization returns) for that period. If the amounts in Part I, lines 2a through 2g, do not agree with the amounts shown on the balance sheet, attach a statement explaining the differences.

Part II Change to the Cash Method for Non-Automatic Change Request (see instructions)

Applicants requesting a change to the cash method must attach the following information:

1 A description of inventory items (items whose production, purchase, or sale is an income-producing factor) and materials and supplies used in carrying out the business.

2 An explanation as to whether the applicant is required to use an accrual method under any section of the Code or regulations.

Form 3115 (Rev. 12-2022)

Schedule B—Changes Related to the Deferral Method for Advance Payments, Cost Offset Methods, and/or the Applicable Financial Statement Income Inclusion Rule (see instructions)

- 1 If the applicant is requesting to change to the deferral method for advance payments under Regulations section 1.451-8(c) or (d), as described in the instructions, attach the information specified in the instructions.
- 2 If the applicant is requesting to change to or within a cost offset method under Regulations section 1.451-3(c) and/or Regulations section 1.451-8(e), as described in the instructions, attach the information specified in the instructions.
- 3 If the applicant is requesting to change to or within a method to conform to the applicable financial statement (AFS) income inclusion rule under section 451(b) and Regulations section 1.451-3, as described in the instructions, attach a detailed description of the proposed method including the information specified in the instructions.

Schedule C—Changes Within the LIFO Inventory Method (see instructions)

Part I General LIFO Information

Complete this section if the requested change involves changes within the LIFO inventory method. Also, attach a copy of all **Forms 970**, Application To Use LIFO Inventory Method, filed to adopt or expand the use of the LIFO method.

- 1 Attach a description of the applicant's present and proposed LIFO methods and submethods for each of the following items:
- a Valuing inventory (for example, unit method or dollar-value method).
- **b** Pooling (for example, by line or type or class of goods, natural business unit, multiple pools, raw material content, simplified dollar-value method, inventory price index computation (IPIC) pools, vehicle-pool method, etc.).
- c Pricing dollar-value pools (for example, double-extension, index, link-chain, link-chain index, IPIC method, etc.).
- **d** Determining the current-year cost of goods in the ending inventory (such as, most recent acquisitions, earliest acquisitions during the current year, average cost of current-year acquisitions, rolling-average cost, or other permitted method).
- 2 If any present method or submethod used by the applicant is not the same as indicated on Form(s) 970 filed to adopt or expand the use of the method, attach an explanation.
- 3 If the proposed change is not requested for all the LIFO inventory, attach a statement specifying the inventory to which the change is and is not applicable.
- 4 If the proposed change is not requested for all of the LIFO pools, attach a statement specifying the LIFO pool(s) to which the change is applicable.
- 5 Attach a statement addressing whether the applicant values any of its LIFO inventory on a method other than cost. For example, if the applicant values some of its LIFO inventory at retail and the remainder at cost, identify which inventory items are valued under each method.
- 6 If changing to the IPIC method, attach a completed Form 970.

Part II Change in Pooling Inventories

- 1 If the applicant is proposing to change its pooling method or the number of pools, attach a description of the contents of, and state the base year for, each dollar-value pool the applicant presently uses and proposes to use.
- 2 If the applicant is proposing to use natural business unit (NBU) pools or requesting to change the number of NBU pools, attach the following information (to the extent not already provided) in sufficient detail to show that each proposed NBU was determined under Regulations sections 1.472-8(b)(1) and (2):
- a A description of the types of products produced by the applicant. If possible, attach a brochure.
- **b** A description of the types of processes and raw materials used to produce the products in each proposed pool.
- c If all of the products to be included in the proposed NBU pool(s) are not produced at one facility, state the reasons for the separate facilities, the location of each facility, and a description of the products each facility produces.
- **d** A description of the natural business divisions adopted by the taxpayer. State whether separate cost centers are maintained and if separate profit and loss statements are prepared.
- e A statement addressing whether the applicant has inventories of items purchased and held for resale that are not further processed by the applicant, including whether such items, if any, will be included in any proposed NBU pool.
- **f** A statement addressing whether all items including raw materials, goods-in-process, and finished goods entering into the entire inventory investment for each proposed NBU pool are presently valued under the LIFO method. Describe any items that are not presently valued under the LIFO method that are to be included in each proposed pool.
- **g** A statement addressing whether, within the proposed NBU pool(s), there are items both sold to unrelated parties and transferred to a different unit of the applicant to be used as a component part of another product prior to final processing.
- If the applicant is engaged in manufacturing and is proposing to use the multiple pooling method or raw material content pools, attach information to show that each proposed pool will consist of a group of items that are substantially similar. See Regulations section 1.472-8(b)(3).
- 4 If the applicant is engaged in the wholesaling or retailing of goods and is requesting to change the number of pools used, attach information to show that each of the proposed pools is based on customary business classifications of the applicant's trade or business. See Regulations section 1.472-8(c).

Form 3115 (Rev. 12-2022) Page **6**

Schedule D-Change in the Treatment of Long-Term Contracts Under Section 460, Inventories, or Other Section 263A Assets (see instructions) Change in Reporting Income From Long-Term Contracts (Also complete Part III on pages 7 and 8.) 1 To the extent not already provided, attach a description of the applicant's present and proposed methods for reporting income and expenses from long-term contracts. Also, attach a representative actual contract (without any deletions) for the requested change. If the applicant is a construction contractor, attach a detailed description of its construction activities. ☐ Yes 2a Are the applicant's contracts long-term contracts as defined in section 460(f)(1) (see instructions)? . . . No **b** If "Yes," do all the contracts qualify for the exception under section 460(e) (see instructions)? Yes ■ No If line 2b is "No," attach an explanation. c Is the applicant requesting to use the percentage-of-completion method using cost-to-cost under Yes No If line 2c is "Yes," in computing the completion factor of a contract, will the applicant use the simplified Yes No If line 2c is "No." is the applicant requesting to use the exempt-contract percentage-of-completion Yes No If line 2e is "Yes," attach an explanation of what method the applicant will use to determine a contract's completion factor. If line 2e is "No," attach an explanation of what method the applicant is using and the authority for its use. No **3a** Does the applicant have long-term manufacturing contracts as defined in section 460(f)(2)? ☐ Yes If "Yes," attach a description of the applicant's manufacturing activities, including any required installation of manufactured goods. Yes No **b** Does the applicant enter into federal long-term contracts? Yes No Change in Valuing Inventories Including Cost Allocation Changes (Also complete Part III on pages 7 and 8.) Attach a description of the inventory goods being changed. 2 Attach a description of the inventory goods (if any) NOT being changed. Yes No Is the applicant's present inventory valuation method in compliance with section 263A (see instructions)? If "No," attach a detailed explanation Yes **Inventory Method Not** Inventory Method Being Changed **Being Changed** Check the appropriate boxes in the chart. Present method Present method Proposed method Identification methods: Other (attach explanation) Valuation methods: Cost Cost or market, whichever is lower Retail cost **b** Enter the value at the end of the tax year preceding the year of change. |\$ If the applicant is changing from the LIFO inventory method to a non-LIFO method, attach the following information (see 5 instructions). a Copies of Form(s) 970 filed to adopt or expand the use of the method. Only for applicants requesting a non-automatic change. A statement describing whether the applicant is changing to the method required by Regulations section 1.472-6(a) or (b), or whether the applicant is proposing a different method. Only for applicants requesting an automatic change. The statement required by section 23.01(5) of Rev. Proc. 2022-14 (or its successor). Is the applicant presently using the AFS cost offset method as described in Regulations section 1.451-3(c) and/or the advance payment cost offset method described in Regulations section 1.451-8(e). or is the applicant changing to such methods for the same year of change as the requested change in inventory method? If "Yes," see the instructions for rules regarding concurrent changes No Yes

Form 3115 (Rev. 12-2022) Pag

Part III Method of Cost Allocation (Complete this part if the requested change involves either property subject to section 263A or long-term contracts as described in section 460.) See instructions.

Section A-Allocation and Capitalization Methods

Attach a description (including sample computations) of the present and proposed method(s) the applicant uses to capitalize direct and indirect costs properly allocable to real or tangible personal property produced and property acquired for resale, or to allocate direct and indirect costs required to be allocated to long-term contracts. Include a description of the method(s) used for allocating indirect costs to intermediate cost objectives such as departments or activities prior to the allocation of such costs to long-term contracts, real or tangible personal property produced, and property acquired for resale. The description must include the following:

- 1 The method of allocating direct and indirect costs (for example, specific identification, burden rate, standard cost, or other reasonable allocation method).
- 2 The method of allocating mixed service costs (for example, direct reallocation, step-allocation, simplified service cost using the labor-based allocation ratio, simplified service cost using the production cost allocation ratio, or other reasonable allocation method).
- 3 Except for long-term contract accounting methods, the method of capitalizing additional section 263A costs (for example, simplified production with or without the historic absorption ratio election, modified simplified production with or without the historic absorption ratio election, simplified resale with or without the historic absorption ratio election including permissible variations, the U.S. ratio, or other reasonable allocation method).

Section B-Direct and Indirect Costs Required To Be Allocated

Check the appropriate boxes showing the costs that are or will be fully included, to the extent required, in the cost of real or tangible personal property produced or property acquired for resale under section 263A or allocated to long-term contracts under section 460. Mark "N/A" in a box if those costs are not incurred by the applicant. If a box is not checked, it is assumed that those costs are not fully included to the extent required. Attach an explanation for boxes that are not checked.

| | | Present method | Proposed method |
|----|---|----------------|-----------------|
| 1 | Direct material | | |
| 2 | Direct labor | | |
| 3 | Indirect labor | | |
| 4 | Officers' compensation (not including selling activities) | | |
| 5 | Pension and other related costs | | |
| 6 | Employee benefits | | |
| 7 | Indirect materials and supplies | | |
| 8 | Purchasing costs | | |
| 9 | Handling, processing, assembly, and repackaging costs | | |
| 10 | Offsite storage and warehousing costs | | |
| 11 | Depreciation, amortization, and cost recovery allowance for equipment and facilities | | |
| | placed in service and not temporarily idle | | |
| 12 | Depletion | | |
| 13 | Rent | | |
| 14 | Taxes other than state, local, and foreign income taxes | | |
| 15 | Insurance | | |
| 16 | Utilities | | |
| 17 | Maintenance and repairs that relate to a production, resale, or long-term contract activity | | |
| 18 | Engineering and design costs (not including section 174 research and experimental | | |
| | expenses) | | |
| 19 | Rework labor, scrap, and spoilage | | |
| 20 | Tools and equipment | | |
| 21 | Quality control and inspection | | |
| 22 | Bidding expenses incurred in the solicitation of contracts awarded to the applicant | | |
| 23 | Licensing and franchise costs | | |
| 24 | Capitalizable service costs (including mixed service costs) | | |
| 25 | Administrative costs (not including any costs of selling or any return on capital) | | |
| 26 | Research and experimental expenses attributable to long-term contracts | | |
| 27 | Interest | | |
| 28 | Other costs (Attach a list of these costs.) | | |

Form 3115 (Rev. 12-2022) Page 8

Method of Cost Allocation (continued) See instructions.

Section C-Other Costs Not Required To Be Allocated (Complete Section C only if the applicant is requesting to change its method for these costs.)

| | | Present method | Proposed method |
|--------|---|------------------|-------------------|
| 1 | Marketing, selling, advertising, and distribution expenses | | |
| 2 | Research and experimental expenses not included in Section B, line 26 | | |
| 3 | Bidding expenses not included in Section B, line 22 | | |
| 4 | General and administrative costs not included in Section B | | |
| 5 | Income taxes | | |
| 6 | Cost of strikes | | |
| 7 | Warranty and product liability costs | | |
| 8 | Section 179 costs | | |
| 9 | On-site storage | | |
| 10 | Depreciation, amortization, and cost recovery allowance not included in Section B, | | |
| 11 | line 11 | | |
| 3che | dule E—Change in Depreciation or Amortization (see instructions) | | |
| Applic | ants requesting approval to change their method of accounting for depreciation or a | mortization comp | lete this section |

Applicants *must* provide this information for each item or class of property for which a change is requested.

Note: See the Summary of the List of Automatic Accounting Method Changes in the instructions for information regarding automatic changes under sections 56, 167, 168, or 197, or former sections 168, 1400l, or 1400L. Do not file Form 3115 with respect to certain late elections and election revocations. See instructions.

- Is depreciation for the property determined under Regulations section 1.167(a)-11 (CLADR)? No Yes If "Yes," the only changes permitted are under Regulations section 1.167(a)-11(c)(1)(iii). Is any of the depreciation or amortization required to be capitalized under any Code section, such as Yes No If "Yes," enter the applicable section Has a depreciation, amortization, expense, or disposition election been made for the property, such as the election under sections 168(f)(1), 168(i)(4), 179, 179C, or Regulations section 1.168(i)-8(d)? No Yes If "Yes," state the election made 4a Attach a statement describing the property subject to the change. Include the property's description, type, placed-in-service
- year, and use in the applicant's trade or business or income-producing activity. Also include the type and amount of any federal tax credit claimed or grant received, along with any necessary adjustments to basis required under the Internal Revenue Code, with respect to the property. No **b** If the property is residential rental property, did the applicant live in the property before renting it? . . . Yes
- c Is the property public utility property? Yes To the extent not already provided in the applicant's description of its present method, attach a statement explaining how the property is treated under the applicant's present method (for example, depreciable property, inventory property, supplies under Regulations section 1.162-3, nondepreciable section 263(a) property, property deductible as a current expense, etc.).
- If the property is not currently treated as depreciable or amortizable property, attach a statement of the facts supporting the proposed change to depreciate or amortize the property.
- 7 If the property is currently treated and/or will be treated as depreciable or amortizable property, provide the following information for both the present (if applicable) and proposed methods:
- The Code section under which the property is or will be depreciated or amortized (for example, section 168(g)).
- b The applicable asset class from Rev. Proc. 87-56, 1987-2 C.B. 674, for each asset depreciated under section 168 (MACRS) or under former section 1400L; the applicable asset class from Rev. Proc. 83-35, 1983-1 C.B. 745, for each asset depreciated under former section 168 (ACRS); an explanation why no asset class is identified for each asset for which an asset class has not been identified by the applicant.
- The facts to support the asset class for the proposed method.
- d The depreciation or amortization method of the property, including the applicable Code section (for example, 200% declining balance method under section 168(b)(1)).
- **e** The useful life, recovery period, or amortization period of the property.
- The applicable convention of the property.
- g Whether the additional first-year special depreciation allowance (for example, as provided by section 168(k), 168(l), 168(m), or former section 168(n), 1400L(b), or 1400N(d)) was or will be claimed for the property. If not, also provide an explanation as to why no special depreciation allowance was or will be claimed.
- Whether the property was or will be in a single asset account, a multiple asset account, or a general asset account.

Form **8879-TE**

IRS E-file Signature Authorization for a Tax Exempt Entity For calendar year 2024, or fiscal year beginning , 2024, and ending , 20

| OMB | No. | 1545-0047 | |
|-----|-----|-----------|--|
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Department of the Treasury Internal Revenue Service Do not send to the IRS. Keep for your records.

Go to www.irs.gov/Form8879TE for the latest information.

2024

| Internal | Revenue Service | | Go to | www.irs.gov/Form8879TE | for the latest information | • | | |
|--|---|--|----------------------------|--|--|---|---------------------------------------|--|
| Name o | of filer | - | | | | EIN or SSN | - | |
| Ohio | River Fou | ndation | | | | 31-1704768 | | |
| Name a | and title of officer or | person subject to tax | | | | | | |
| | | ecutive Direc | | | | | | |
| Part | Type of | Return and Ret | urn | Information | | | | |
| 8038-0 3a, 4a 3b, 4b | CP and Form 53 , 5a, 6a, 7a, 8a, , 5b, 6b, 7b, 8b | 330 filers may enter 9a, or 10a below, a , 9b, or 10b, whiche | dolla ind the ver is | are using this Form 8879- rs and cents. For all other ne amount on that line for t s applicable, blank (do not nan one line in Part I. | forms, enter whole dollars the return being filed with t | s only. If you chec his form was blar | k the bonk, then l | x on line 1a , 2a , eave line 1b , 2b , |
| 1a | Form 990 ched | ck here 🗵 | b | Total revenue, if any (Form | m 990, Part VIII, column (A |), line 12) | 1b | 425,997. |
| 2a | Form 990-EZ | check here \square | b | Total revenue, if any (Form | m 990-EZ, line 9) | | 2b | |
| 3a | Form 1120-POL | check here \square | b | Total tax (Form 1120-POL | _, line 22) | | 3b | |
| 4a | Form 990-PF | check here \square | b | Tax based on investment | t income (Form 990-PF, P | art V, line 5) . | 4b | |
| 5a | Form 8868 ch | eck here | | Balance due (Form 8868, | · | | 5b | |
| 6a | Form 990-T cl | = | | Total tax (Form 990-T, Pa | · | | 6b | |
| 7a | | eck here | | Total tax (Form 4720, Par | | | 7b | |
| 8a | | eck here | | FMV of assets at end of t | = : | • | 8b | |
| 9a | | eck here | | Tax due (Form 5330, Part | · · · · · · · · · · · · · · · · · · · | | 9b | |
| | | check here | | Amount of credit payment | | | 10b | |
| Part | | | | Authorization of Offic | - | | *** | |
| of enti | | jury, I declare that | X I | am an officer of the above | entity or $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$ | | | |
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| | theck one box of authorize <u>Lo</u> | • | | associates Ltd firm name | to enter my PIN | 3 9 3 9 3 Enter five numbers do not enter all zer | , but | y signature |
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| f | filed return. If I h | ave indicated within tate program, I will e | this enter | th respect to the entity, I we return that a copy of the re my PIN on the return's disc orgen | eturn is being filed with a st | | | |
| Signatu | re of officer or pers | on subject to tax | | U | | Date <u>09/25</u> | /2025 | |
| Part | III Certific | ation and Authe | ntic | ation | | | | |
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| ERO's s | signature | | | | Date | 09/25/2025 | | |
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| | | | | Must Retain This For nit This Form to the IR | rm — See Instruction RS Unless Requested | | | |